## WEST HILLS COMMUNITY COLLEGE DISTRICT

Indicators for Institutional Effectiveness Goals Framework - 2017

|  | West Hills College Coalinga |  | West Hills College Lemoore |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Institutional Effectiveness Indicators - Student Performance and Outcomes | 2017-18 Goal | Long-Term Goal | 2017-18 Goal | Long-Term Goal | Brief Definition |
| Completion Rate (Scorecard): |  |  |  |  | Percentage of degree, certificate and/or transfer-seeking students starting first time in 201011 tracked for six years through 2015-16 who completed a degree, certificate or transferrelated outcomes |
| College-Prepared | 82.9\% | 88.0\% | 71.1\% | 75.5\% | Student's lowest course attempted in Math and/or English was college level |
| Unprepared for College | 45.4\% | 47.3\% | 39.2\% | 40.7\% | Student's lowest course attempted in Math and/or English was pre-collegiate level |
| Overall | 52.3\% | 55.5\% | 45.2\% | 48.0\% | Student attempted any level of Math or English in the first three years |
| Remedial rate (Scorecard): |  |  |  |  | Percentage of credit students tracked for six years through 2015-16 who started first time in |
| Math | 20.6\% | 22.7\% | 29.4\% | 31.2\% | 2010-11 below transfer level in English, mathematics, and/or ESL and completed a college- |
| English | 39.4\% | 43.4\% | 43.6\% | 48.1\% |  |
| ESL | 19.5\% | 20.6\% | 8.0\% | 8.8\% |  |
| Career Technical Education Rate (Scorecard) | 64.4\% | 68.3\% | 66.0\% | 70.0\% | Percentage of students tracked for six years through 2015-16 who started first time in 201011 and completed more than eight units in courses classified as career technical education in a single discipline and completed a degree, certificate or transferred |
| Successful course completion (Datamart) | 73.1\% | 75.0\% | 73.6\% | 75.0\% | Percentage of students who earn a grade of "C or better or "credit" in the fall term |
| Institutional Effectiveness Indicators - Accreditation Status | 2017-18 Goal | Long-Term Goal | 2017-18 Goal | Long-Term Goal |  |
| Accreditation status | FA-N | FA-N (Fully Accredited - No Action) | FA-N | FA-N (Fully Accredited - No Action) | ACCJC Accreditation Status |
| Date of next visit | 2023 | NA | 2023 | NA | Informational item - no target collected. |
| Institutional Effectiveness Indicators - Fiscal Viability | 2017-18 Goal | Long-Term Goal | 2017-18 Goal | Long-Term Goal |  |
| Fund Balance | 10\% | 10\% | 10\% | 10\% | Ending unrestricted general fund balance as a percentage of total expenditures |
| Salary and Benefits | 75\% | 75\% | 75\% | 75\% | Salaries and benefits as a percentage of unrestricted general fund expenditures, excluding other outgoing expenditures |
| Annual Operating Excess/(Deficiency) | \$ 200,000 | \$ 800,000 | \$ 200,000 | \$ 800,000 | Net increase or decrease in unrestricted general fund balance |
| Cash Balance | \$ 14,000,000 | \$ 15,000,000 | \$ 14,000,000 | \$ 15,000,000 | Unrestricted and restricted general fund cash balance, excluding investments |
| Other Post Employment Benefits (OPEB) Liability | 50\% | 75\% | 50\% | 75\% | Percentage of the OPEB liability that the district's set-aside funds represents (includes both funds in a trust and outside of a trust and designated for this liability) |
| Full-Time Equivalent Students | 1,960 | NA | 3,640 | NA | Annual number of full-time equivalent students |
| Institutional Effectiveness Indicators - Programmatic Compliance with State and Federal Guidelines | 2017-18 Goal | Long-Term Goal | 2017-18 Goal | Long-Term Goal |  |
| Audit Findings - Audit Opinion Financial Statement | Unmodified | Unmodified | Unmodified | Unmodified | Unmodified status indicates that WHCCD's goal is to have minimal or no material |
| Audit Findings - State Compliance | Unmodified | Unmodified | Unmodified | Unmodified | weaknesses or significant deficiencies in state and federal audit findings. |
| Audit Findings - Federal Award/Compliance | Unmodified | Unmodified | Unmodified | Unmodified |  |
| Institutional Effectiveness Indicators - College Choice |  | Long-Term Goal |  | Long-Term Goal |  |
| Required College Choice: Student Achievement | Comple | tion Rate (Scorecard) | d) - Unprepared for C | College | A college must set a goal focused on unprepared students or basic skills students. West Hills College Coalinga and West Hills College Lemoore have selected the Scorecard completion rate for unprepared students, but have also chosen to set goals for completion of remedial math, English, and ESL. |

